

Constitutionalizing Property-Owning Democracy

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# Constitutionalizing Property-Owning Democracy

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Political constitutions are essential components of political-economic regimes. If one accepts the postulate that society needs to move towards a post-capitalist political-economic system, a key question that immediately follows is whether and in what ways existing political constitutions will need to change.

The concept of property-owning democracy has been extensively explored in recent scholarship.1 In a nutshell, property-owning democracy consists of a system combining political democracy with a market economy, but with explicit measures in place to broaden the distribution of capital and property as widely as possible and prevent domination of the economy (and state) by a small elite. Many recent articulations of the idea also call for establishing in effect a right to a meaningful share of property (be it cash, housing, and/or productive capital) for individuals or households. A property-owning democracy is intended to realize effective political equality, fair equality of opportunity, and an economy that lifts the position of the least well off group over time to a much greater degree than do even the best forms of welfare state capitalism. Property-owning democracy shares many of the same features and intellectual sources as the "Pluralist Commonwealth" model articulated by Gar Alperovitz,<sup>2</sup> and most if not all of the argumentation below would in my view apply with equal force to the Pluralist Commonwealth, Indeed, the Pluralist Commonwealth model can be viewed as a specific version of property-owning democracy, tailored especially to American conditions.

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There is good reason to doubt that property-owning democracy (or a Pluralist Commonwealth) can be achieved under the existing Constitution (especially as presently interpreted by the Supreme Court majority). I have in mind here not, primarily, the obvious defects of the U.S. Constitution with respect to political equality—such as the extraordinary overrepresentation of rural, often more conservative states in the U.S. Senate, at the expense of larger, more diverse and urban states—defects which have been catalogued by Robert Dahl and other political scientists.3 These defects in the mechanics of the American system are serious, and in general tend to harm the practical possibility of achieving a politics of property-owning democracy (or other conceptions of social justice), but I leave them aside here. Instead, I focus on the question of what social and economic rights would need to be constitutionally guaranteed if a fully realized propertyowning democracy were to be established in the United States.

Elsewhere, I have sketched accounts of property-owning democracy, and also promoted an "egalitarian interpretation" of the idea that involves an explicit long-term scheme to distribute productive wealth directly to all adult citizens, with the long-term aim of assuring that practically all households control at least \$100,000 in net assets. Clearly, it would not be necessary or wise to hardwire such a scheme in any detail into an actual constitution.4

Here I am concerned with property-owning democracy in a more general form: a regime that seeks to secure (in Rawlsian terminology) the fair value of the political liberties, fair equality of opportunity, and either the difference principle or some other reasonable limit on inequality by distributing human and productive capital as widely as feasible. The intended contrast is with regimes in which control of productive capital is dominated by a tiny minority of citizens (i.e. the top 1%, who now control nearly twofifths of all wealth in the United States), in which human capital (and also, often, effective political agency) is also distributed in a lopsided fashion, and that rely primarily on redistributive taxation to achieve a measure of social justice.5

In the American context, realizing property-owning democracy in a stable form will require five constitutional guarantees:

- 1. A right to an *equal* public education.
- 2. A right to a minimum income and/or the means for supporting one's self at a minimal level of social acceptability.
- 3. Explicit limitations on corporate political activity and provision of a public system of campaign financing.

- An individual right to a share of society's productive capital and/or wealth
- 5. A *community* right to sufficient productive capital to sustain a viable local democratic community.

Below, I discuss the justification for each of these constitutional guarantees. Before proceeding, however, it is important to clarify why addressing constitutional issues is a useful exercise. It is not my claim that implementation of all, or indeed any, of these amendments is required to continue to advance important experimentation consistent with a Pluralist Commonwealth vision (such as the Cleveland Model), or to build public support and strong political movements in favor of such a vision. Nor do I claim that these proposed amendments ought to be imposed over the objections of the majority (or a strong minority) of Americans so as to foreclose democracy in the name of justice. Instead, my claim is that if we take either property-owning democracy in general or the Pluralist Commonwealth in particular as models of alternative regimes that are to work on fundamentally different principles than the existing system, then political movements must at some point confront the question of how to permanently alter the architecture of the U.S. political system in ways that would facilitate the full development of an alternative regime (i.e. political-economic system). The five proposed amendments are designed to either remove serious impediments to the realization of a meaningful Pluralist Commonwealth in the U.S. or to enshrine key institutional elements of the alternative regime. It is assumed that adoption of each of these amendments could take place only after a long period of public debate and building understanding of the logic of a Pluralist Commonwealth model, in which a firm democratic majority came to recognize these proposed amendments as desirable and essential. Such democratic majorities, of course, do not exist at present. But concrete constitutional proposals can at least stimulate the public discussion that is needed if such majorities are ever to emerge.

### **Equal Public Education**

Why should a discussion of broadening property distribution begin with a discussion of education? Here I accept the conventional view that "human capital" is itself an extremely important form of property. The skills and abilities that one carries in one's person, including in particular the capacity to continually learn new skills, have lifelong impacts on the ability

of individuals to flourish in modern economies. To be sure, in existing capitalist economies there is a tiny class of people who can convert access to large material wealth into a comfortable and lavish (though not necessarily respected) life, without having to actually do anything substantial by their own efforts. But for the vast majority of the population, what one can do is at least as important as what one has in shaping lifetime economic prospects, and this would continue to be true in a property-owning democracy. Large inequalities in human capital—a situation in which some people have had ample opportunity to develop their capacities and skills in many directions, while others have had a minimal, stripped-down education, and in which some young people have access to enormous development resources (i.e. college) and others do not—are a recipe for long-term inequality at least as consequential as differences in assets or incomes.

In addition, there are strong reasons of justice to begin with education. Provision of a quality education to all so as to counter-act the advantages of class is a primary requirement of what Rawls termed "justice as fairness." Sociologically, the very existence of distinct social classes and the differences in the care and training imparted to children of different socio-economic backgrounds by their parents makes assuring literally fair life chances impossible. But the public is obliged minimally (a) to devote equal public resources (in quality and quantity) toward the education of all children as a matter of right and (b) to devote additional resources to those known to be severely disadvantaged as a consequence of (for instance) high poverty, the experience of childhood trauma, or the existence

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of a disability. In short, a just society both shows equal moral concern for all children and makes whatever investments are necessary to assure that the especially disadvantaged have an effective opportunity to develop their own talents and abilities. The sum result of this process is unlikely to eliminate the intergenerational transmission of class status altogether, but properly executed it can play a crucial role in reducing it. It can also play a crucial role in assuring that the bulk of the population develops sufficient education and civic skills to act as effective political agents.

The American system of public education falls criminally short of these normative standards. Epoch-making federal cases in the early 1970s (e.g., *San Antonio v. Rodriguez*) established that: (a) gross disparities in the

funding of schools within the same state are not violations of the equal protection clause of the Fourteenth Amendment so long as states have some plausible rationale (such as the desire to maintain "local control" over public schools); and (b) that states are not obliged to end racial segregation in schools within metropolitan areas that results from the clustering of white students in suburban school districts that are separate entities from the urban school districts with minority (specifically, African-American) children (see Milliken v. Bradley; also, Bradley v. Richmond School Board). These cases codified the Court's view that Brown v. Board of Education had not in fact established a national right to an equal education (even within states). As Justice Thurgood Marshall remarked at the time in a bitter dissent, the Supreme Court's decision in the Milliken (Detroit) case consigned generations of children in many metropolitan areas to public schools that are effectively segregated by race and class, and divided up American city-regions into areas that have "good" schools and those that have "bad" schools that middle-class families will refuse to attend.7

School inequity in the United States thus has three dimensions. The first is inequality of educational provisions between the different states. The second is inequality of funding between school districts in the same state. In recent years, 44 percent of local school budgets have been funded by locally generated sources—namely, local property taxes. Fourty-seven percent of local budgets are funded by the individual states, and just 9 percent by the federal government. In a well-understood dynamic, this method of funding makes it much easier for richer, more affluent communities with higher property values to generously fund the local schools, at a tax rate that does not deter residents from moving to the community. The third and most profound source of inequality, however, are demographic differences in the composition of schools resulting from (a) residential segregation by race and class, and (b) allowing each locality/county to maintain a separate school system.

From the standpoint of justice as fairness, this is an unholy mess that has essentially zero hope of being rectified within the current structure of public education. Recent "reform" efforts such as No Child Left Behind have arguably exacerbated many of the problems by promoting the adoption of testing-based teaching regimes, to the detriment of the development of critical thinking and civic skills. Many U.S. urban public schools resemble mini-authoritarian regimes in which students who cannot comply with disciplinary rules are sequestered in quasi-prison "correctional schools" or expelled altogether. Seizing on the visible failures of urban public education, neoliberal reformers have energetically promoted charter school and

privatization strategies, gaining control of some entire school systems such as New Orleans and Detroit. Other reformers have attempted to develop new models of holistic education that explicitly redress the problems associated with poverty, combining social services and resource centers for parents with traditional educational activities. All current U.S. reform efforts take for granted the existence of permanent race and class segregation rooted in residential stratification.

There is essentially no hope for realizing property-owning democracy in any substantive sense unless this set of problems is redressed. Hence I propose that the U.S. Constitution be amended so as to provide an explicit federal guarantee of an equal public education. An "equal public education" is to be understood as one that provides equal public resources (qualitatively and quantitatively) to children not defined as "special needs," and further additional resources to children who have one or more special needs. What are special needs? These can be defined as a disability, a diagnosed learning disorder, suffering from emotional problems related to abuse or other experiences of trauma, and/or simply as growing up in a household of poverty. Schools ought to be given additional resources proportionate with the number of special needs children in attendance. How many additional resources? This is a question that must be settled at the legislative level, but the underlying principle should be to provide sufficient resources to allow all children to achieve a high level of functioning and capability development.

Provision of an equal public education must be understood as more than equalizing schooling resources. It also must encompass the inequalities that result from the mere fact of the clustering of affluent students into affluent school zones and poor children into poor school zones. Specifically, a constitutional amendment should overturn the reasoning in the *Milliken v. Bradley* decision and provide a legal basis for challenging systemic inequalities within metropolitan areas. One promising approach would focus on the fair distribution of high-needs children across all the schools in a given metropolitan area. For instance, in a metropolitan area with an overall poverty rate of 15 percent (currently the national average), all districts might be required to have a student poverty population between 12–18 percent, and all individual schools might be required, wherever feasible, to have a student poverty population between 10–20 percent."

Given the inevitable complexity of any serious proposal to rectify educational inequalities in the United States, a fair question is whether it is really a good idea to embed any particular rectification strategy in the constitution itself. The approach I would favor is having a constitutional amendment specifically affirm (a) a general right to a substantively equal public education guaranteed by the federal government but implemented by the states and localities, understanding the substance of that right to require (b) substantively equal funding of schools within the same state (c) compensation for the costs of educating special needs children and (d) balancing to the extent possible the distribution of high-needs (impoverished) children across school districts and individual schools. This amendment would give each child the right to an education, the right to be educated in a school that is funded at the same level as other schools in one's state (with allowances for the additional costs of educating high-needs children), a right to receive appropriate resources to address any special needs one may have as a public school student, and a right to attend a school with a moderate level of poverty (relative to local norms), if one chooses. This, probably, is enough for a constitutional amendment: strong enough to overturn the existing disparities in metropolitan education in the United States, but without permanently enshrining a one-size-fits-all institutional remedy.

#### Guaranteed Social Minimum

A property-owning democracy must seek to provide a guaranteed social minimum, for a variety of reasons. First, some people in our societies, for a variety of legitimate reasons, are unable to support themselves through market activities (paid employment). These include people literally unable to work or to keep a steady job, and also people who can work enough hours to earn a livable income only by shortchanging or violating other responsibilities (such as parenting).

Second, many people who are willing and able to work are nonetheless unable to find steady work, and hence must live on the margins of the formal economy. In the United States, this category increasingly includes middle-aged people who have been downsized or laid off and whose skills are considered out-of-date, as well as many young people—including a fair few with college degrees—who are unable to find a steady first job.

Third, in the context of affluent, consumerist societies, a minimal level of consumption is not just a matter of meeting permanent human needs; it's also a requisite of participating in the larger society as a social equal. We thus might judge that people should all have decent housing, access to health care, and sufficient food to sustain themselves: this minimum level of

consumption is needed if people are to enjoy the full range of capabilities, including the most basic one (the top of Martha Nussbaum's list), a life of normal length.<sup>12</sup> A person who lacks this minimum typically lacks the capacity to act as political agent on equal footing with others. Indeed, a person who is destitute and deprived is unlikely to regard themselves or be regarded by more affluent others as a social equal. This is an old point recognized as early as Adam Smith, who spoke of the importance of proper shoes in citizens' self-respect.<sup>13</sup> But in the context of consumer society, we might say that equal social and political status requires that all have the ability not only to meet their basic needs, but to participate in consumer society at least in some modest way. A social minimum in consumerist societies probably should be understood as encompassing not just the obvious basic needs but also as providing enough money to permit at least some participation in the goods of consumer society.

Fourth, the very existence of poverty is a standing violation of the principle of fair equality of opportunity. Ample empirical evidence shows that children who spend time in poverty have worse long-term life outcomes than children who have never experienced poverty. It is not reasonable to think children growing up in households that are unable to meet the basic needs of all its members will develop their capabilities to their fullest extent.

How should a social minimum be implemented? As Erik Olin Wright and Joel Rogers point out, there are three logical possibilities. The first is to provide basic human needs in kind through public provision. Health care, public housing, food stamps and public transportation might be provided in sufficiently generous quantity and quality to meet the basic needs of even persons with a very small market income. The second possibility is to provide cash support to allow individuals to purchase these items on their own. The third possibility is to provide guaranteed employment to all willing to work, with government serving as employer of last resort.<sup>14</sup> Here we might note that there is a strong case for guaranteeing a right to work not just as a mechanism for providing a social minimum but also as a requirement of equal social and political citizenship.15

In the American case, there are particularly strong reasons for making a right to employment the centerpiece of a constitutionally guaranteed social minimum. First, it honors the widespread belief that if you want to eat, you should (if you are able) work. Importantly, it should be possible to honor that principle without also narrowly defining productive contribution in terms only of market work. Second, relying primarily on a work strategy may foster a sense of achievement and social inclusion among those taking

the jobs. Third, the work strategy more plausibly leads to the development of capabilities (especially for younger workers) than do the alternative approaches. Fourth, the work strategy has greatest promise of reducing the social waste (wasted people, wasted productivity) associated with chronic unemployment and underemployment. Fifth, U.S. opinion polls have consistently revealed strong support for the idea of government as employer of last resort.

Guaranteed employment cannot be the only vehicle for providing the social minimum, however. Significant supplemental spending via in-kind provision or cash allowances will also be required. The choice between these alternative methods can generally be made on pragmatic grounds. To the extent that the aim is to assure that basic *needs* are met, the public provision strategy has much to recommend to it—not just out of a paternalistic concern that people might spend a cash provision on non-essentials, but because the private market often does not provide high-quality affordable goods in reliable quantity (especially in the case of housing). Conversely, as noted, giving low-income households sufficient cash income to participate in at least a minimal way in consumer society is crucial to the purposes of a social minimum: not just meeting material needs, but fostering social inclusion and self-respect.

From the standpoint of crafting a constitutional amendment, we might say that such an amendment should affirm: (a) a right to the provision of sufficient quality and quantity of food, shelter, clothing, and housing to assure a healthy subsistence, to be provided either by direct public provision, cash payment, or a combination thereof; and (b) a right to government-provided employment at a wage commensurate with skill for all persons willing to work, with options for both full-time and part-time employment, combined with a right to needed support services (such as training, transportation and child care).

These constitutional requirements might of course be supplemented by other legislative measures intended to combat poverty: expansion of Head Start, a higher minimum wage, the Earned Income Tax Credit. A guaranteed right to employment, properly implemented, would in fact go a long way towards addressing the cluster of problems associated with long-term poverty currently. This fact speaks to the importance of constitutionally guaranteeing a right to employment: currently, full employment is an officially stated goal of macroeconomic policy at the federal level, but in

practice the good of full employment is traded off against other goods (such as, classically, the good of low inflation rates). A constitutional amendment would make access to productive remunerative employment a fundamental right, not a matter of political calculation or bargaining.

### Redefining Corporate Personhood and Financing Elections

Current U.S. legal doctrine treats corporations as persons having similar free speech rights as individual human beings. Yet as corporations are legal creatures of the state, the state is free to define their rights and privileges. The purpose of a constitutional amendment would be to clarify that corporations are not to be treated as persons with respect to rights of public advocacy. Without such an amendment, under current doctrine there is little to block corporations from exerting unlimited influence on the political process, in ways detrimental both to justice and to the public interest.

Note that such an amendment need not deprive corporations of all political rights whatsoever. For instance, company officials qua company officials would remain free to testify before public bodies, to write opinion pieces, and to send letters to elected representatives. Some lobbying activities, within tight bounds, should be legitimately permitted, insofar as hearing the views of corporate entities might make a reasonable contribution to the deliberative process; but when such lobbying activities systematically bias the deliberative process, they should be curtailed. Corporate participation in electoral activities (financing candidates or financing election-season ads) should be banned entirely. Corporate lobbying of public opinion on public policy issues is a gray area; at a minimum television and radio channels accepting paid advertisements concerning public policy matters from corporate interests might be obliged to offer (free) public airtime to groups wishing to challenge the claims of such ads. The point of the amendment is not to resolve all such issues, but to establish beyond doubt the constitutional legitimacy of regulating corporate political speech in order to secure a deliberative process that serves the public interest.

Ending corporate personhood does not completely solve the problem of guaranteeing what Rawls termed the "fair value of the political liberties," however. There is also the issue of inequalities in the effective political voice between high-income and low-income households. Existing regulatory approaches seek to cap the amount of funds individual donors

may contribute to campaigns. But this approach does not redress the gap between those who can afford to give and those who cannot. One attractive way to solve this problem is the proposal of Bruce Ackerman and Ian Ayres to give all registered voters a disbursement of (say) \$50 per electoral cycle that can be donated to any candidate they see fit.16 This is a system of public financing that would preserve some of the putative virtues of the existing American system, by rewarding those candidates who can reach out to the grassroots and by distinguishing viable from non-viable candidates. It also would dramatically enhance political equality, and the total amount of money involved—in the billions of dollars—would likely dwarf the amount of money politicians now raise, even in presidential campaigns. Citizens would still be able to make their own contributions beyond \$50 out of private funds, but the ratio of private funds to public funds would be capped at one-third. There is good reason to inscribe a plan of this kind into the constitution: incumbent politicians have strong reasons not to adopt campaign finance rules that strongly promote political equality and competitive elections.

## Right to a Share of Society's Productive Capital and/or Wealth

We now come to the most distinctive feature of property-owning democracy: the broad distribution of capital. Rawls' version of property-owning democracy relied (following James Meade) on incentives for owners of large estates to distribute shares of their estate widely via gifts. Estate taxation in general aims at the same end. The version of property-owning democracy I endorse goes farther and aims not just to break up existing concentrations of wealth but to guarantee each household a meaningful share of each of three forms of capital assets: real property (housing), cash reserves, and shares in productive enterprises (via business or stock ownership).

There are a number of possible mechanisms for assuring each citizen either a right to capital and/or a right to a dividend from capital. The Alaskan state constitution, for instance, guarantees to each citizen a share of the royalties from oil drilled on public land in the state, payable each year as an annual dividend. Treating publicly owned natural resources as well as other publicly owned goods (such as the airwaves and revenues from government-funded patents) in this fashion could generate a stream of additional income for all citizens. Now consider the possibility of the public owning shares of stock (with dividend rights) in private

firms. Market socialist proposals aim to secure public ownership of large corporations in general, along the lines of John Roemer's coupon socialism;17 but we might more modestly start with the restructuring of those "private" firms whose existence and profits are directly parasitic on the state, such as private defense contractors. Corporate entities that do annual business with all levels of government exceeding \$100 million might be required to issue new stock equivalent to 49.9 percent of the company. This stock would be owned as a public trust on behalf of all citizens, and all citizens might be given an annual share of the dividends due on this stock. A related approach is the Meidner (share-levy) plan which requires corporations to issue new stock each year that are controlled by the firm's workers, leading over time to gradual worker control of corporations.

Now consider how a scheme such as my own proposal to spend \$455 billion (and rising) a year to provide an annual capital allowance equivalent to \$2,000 a year for all U.S. citizens under age 45 and \$1,000 a year for citizens between ages 45 and 64 might be implemented.18 I have shown how this scheme, if kept in place for decades, would allow all citizens to accumulate at least \$50,000 in capital (usable for different distinct purposes) by age 18. A major concern is that a friendly government might implement such a proposal, begin funding it for a few years, then lose political power, with the new government shutting down or scaling back its implementation. Hence a constitutional guarantee might be particularly important to this scheme, which is essentially a generation-long plan to trans-

Can or should the constitution really lock legislatures into maintaining long-term schemes of expenditures? What if new problems emerge that are more urgent than assuring all a stake in capital?

fer to all American adults a meaningful amount of capital through gradualist methods. How could this work? The most direct method would be a constitutional guarantee stating that: (a) annual transfers into citizens' individual capital accounts equivalent to a fixed percentage of annual GDP (say 3 percent) are to be paid; and (b) money for these transfers are to be raised via taxation schemes that assure that at least 90 percent of the population have a net financial benefit from the overall scheme. That guarantee assures that the transfers will take place every year, that they will involve progressive redistribution, and that everyone can be reasonably assured the scheme will work as promised.

Can or should the constitution really lock legislatures into maintaining such a long-term scheme of expenditures? What if conditions change, new problems emerge that are more urgent than assuring all a stake in capital,

and it would be socially rational to end the scheme? These are legitimate questions. We might observe, however, that state constitutions guaranteeing public education already commit states to long-term permanent expenditures, though the expenditure total is a matter of legislative judgment. Analogously, we might make the constitutional guarantee of capital transfers substantially lower than the overall desired scheme—1 percent of GDP as opposed to 3 percent, with the intent of assuring that *some* such scheme exists and has permanent funding while making the exact level of funding a matter of political debate and legislative judgment.

In this case I am persuaded that the aim of a constitutional amendment should be to establish both a principle of universal shares in productive resources and to establish and protect some clear mechanism for achieving that end. Further details as to the level of funding and the precise system of how capital accounts are to be organized should be left to the legislative process.

Why have a constitutional guarantee at all? Two key reasons emerge. First, as noted, attractive and plausible schemes of the gradual transfer of substantial productive assets to the majority must operate over a long period of time, and need firm protection in order to achieve their goals. Second, in this case it is particularly important to enshrine the moral principle that society's accumulated wealth is to be viewed at least in part as a common asset. Universal agreement on such a principle will never be attained, but an amendment would reflect and codify strong majority support for the idea. (This is not to say such majority support now exists; my assumption is that debate over this amendment would be protracted and controversial, just as debates over amendments to end slavery and enfranchise women were in earlier periods of U.S. history.) A constitutional guarantee of a right to productive capital would mark a decisive break between the period of untrammeled inequalities of wealth accumulation and a regime in which all are to have a meaningful share of the wealth generated by an advanced, affluent nation. The constitutional amendment fixes both the scheme constituting and the moral understanding underlying the new regime.

# Community Right to Productive Capital and Economic Stability

I now turn attention to another peculiar feature of American federalism, namely the fact that the United States, despite the fact that over 80 percent of the population lives in urban areas and that there are over 300 distinct metropolitan areas, lacks a rational urban policy. Why does this matter for

property-owning democracy? First, cities and states often view themselves as in competition with one another, in particular competition to attract capital and business investment and to some extent the highly educated "creative class." Often times, this competition takes a zero-sum form. Between 1950 and 2008, fully one-half of the 112 largest U.S. cities actually lost population, even in the context of dramatic overall population growth.<sup>19</sup> This is what it means not to have a national urban policy: some communities slowly die due to disinvestment and capital flight. Pitting communities against one another in a battle for survival is at odds with the Rawlsian idea of society as a cooperative venture for mutual advantage.20

Second, the dependence of localities on private economic investment for economic survival severely biases local politics in almost all U.S. cities towards the interests of business groups. This generalization has been confirmed countless times by empirical studies of the politics of American cities.21 The "fair value of the political liberties" is simply not realized at the local level, because business groups have privileged access to local elected officials resulting from the anxiousness of public officials to retain and attract business investment. Progressive regimes that rely on power bases other than business interests are not entirely unknown in American urban politics, but they are quite rare and difficult to produce in the absence of favorable conditions (such as the presence of large public universities or other large stabilizing institutions).

Third, the economic instability of cities harms not only the quality of local democracy, but it also places at risk the value of small properties such as homes and small business. A property-owning democracy aims to allow all households to acquire their own home (if they wish), and to provide capital funds that might be used to invest in small businesses or to start their own firms. The value of residential real estate is obviously and directly connected to the overall health of the community in which one lives. Likewise, the prospects for starting or an investing in a small business are highly connected to the overall economic climate of one's community. In places where the community has a permanent, stable economic anchor and full employment, small businesses can thrive and rise and fall on their merits; in declining communities, new small businesses rarely stand a chance. Equally significant, small businesses do not long survive the closure of large employers in the local community.

There are other reasons why the United States in particular needs an explicit policy to guarantee capital to communities. Effective ecological planning (especially for the transition to a low-carbon economy) will require effective economic planning to stabilize urban population. Likewise, the spatial concentration of U.S. poverty means that a transition to property-owning democracy will need to pay particular attention to the residents of communities marked by decades of disinvestment.

Specific policies that might address these problems include (a) guaranteeing the continuing economic viability of all communities of significant size via an extensive regional planning system, include provision of capital to communities experiencing or threatened by disinvestment and (b) deliberately targeting capital and investment to communities, particularly in urban areas, that are now experiencing accumulated distress. Implementation of a full employment policy should aim to bring jobs to where people are, and should be oriented around the goal of reviving distressed communities (particularly in urban, but also in some suburban and rural areas).

The specifics of this policy approach need not be constitutionalized. What should be in the constitution is an explicit guarantee that: (a) communities above a certain size (25,000 or higher is a reasonable threshold) have a right to continue to exist and to receive the resources necessary to allow them to continue to exist as viable communities; and (b) that employment opportunities be provided within the reach of all job-seeking residents of distressed communities.

Provision A should contain some flexibility. For instance, residents of shrinking communities struggling to maintain 25,000 residents might be allowed to vote via referendum to "de-commission" the community in return for one-time transitional payments to all residents; likewise there should be a mechanism for enrolling newly growing communities as guaranteed communities. Provision B can be interpreted as an extension of the constitutional right to full employment outline above. Its implementation would require that government take all reasonable measures to create sufficient jobs near where the jobless actually live so that they can access employment without being required to move. Taken together, the principle being enshrined here is a right to find employment in the community that one lives in, and the right of that community to remain economically viable over time. If implemented, it would also help shift the balance of local politics in ways favorable to democratic engagement and the pursuit of a public interest not so thoroughly shaped by the desires of business interests and the imperative of maintaining the city's economic viability.

Taken together, these five amendments would amount to a significant overhaul of the American political regime. These amendments interrupt the traditional transmission of intergenerational inequality via unequal public education; they alter the relationship between local government and mobile capital; they change the rules altering the political process; they establish a social minimum; and they establish a right to property. These measures in themselves are not adequate to realize a fully developed property-owning democracy, but they establish the right moral principles and effect a redistribution of resources and power likely to boost momentum towards further development of a more just political economy over time. In the immediate future, speaking of constitutional amendments also provides some concreteness to discourse about alternative regimes and system change. To communicate ideas about system change to a broader public, specific concrete proposals need to be placed on the table, and the most compelling of these need to become the focal points of campaigns and advocacy. This essay offers several candidate proposals for restructuring and reforming the American system in lasting, concrete ways over the course of the twenty-first century.

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#### **NOTES**

- 1. See Richard Krouse and Michael McPherson, "Capitalism, 'Property-Owning Democracy,' and the Welfare State," in Democracy and the Welfare State, ed. Amy Gutman (Princeton: Princeton University Press, 1987); and Thad Williamson, "Is Property-Owning Democracy a Politically Viable Aspiration in the United States?" in Property-Owning Democracy: Rawls and Beyond, ed. Martin O'Neill and Thad Williamson (New York: Wiley Blackwell, 2012).
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